



DMAT CA-11

Sacramento Regional Disaster Medical
Assistance Team, CA11, Inc.

Introduction to the Incident Command System (ICS)

CA-11 ICS Training

- **Required for All DMAT Positions**
- **This Class Covers the Content from the On-Line Module**
- **CE will be granted for Completion of the On-Line Module**

ICS Course Objectives

- **Upon Completion of this Class, the Participant will be able to;**
 1. Describe the history of ICS.
 2. Identify the 5 Components of ICS.
 3. Describe the function of each of these Sections.
 4. Identify the likely roles they may be assigned to on a deployment.
 5. Operate in a field setting under the structure of ICS.

History of ICS

- **In the fall of 1970, a series of devastating wildfires burned across southern California.**
- **Over 600,000 acres and 772 structures were destroyed in 13 days and sixteen lives were lost.**
- **Thirteen of the largest fires were burning on federal, county, and city jurisdictions simultaneously.**

History of ICS, cont.

- **The federal, state, and local fire agencies involved recognized the problems with their response and coordination during the fires.**
- **Analysis of the events identified hundreds of individual and specific examples of organizational weaknesses.**

History of ICS , cont.

- From these, six major problem areas were addressed.
 - Lack of a common organization.
 - Poor on-scene and inter-agency communications.
 - Inadequate joint planning.
 - Lack of valid and timely intelligence.
 - Inadequate resource management.
 - Limited prediction capability.

History of ICS , cont.

- FIREScope (the basis for modern ICS) published in 1982
- Adopted by Fire Agencies in the 1980's
- DMAT's Adopted ICS in the 1990's
- Hospitals in the Sacramento Area Have Used "HEICS" Since Early 1990's

Why ICS?

- Defines Leadership Roles
- Provides Standardized "Boilerplate" Organizational Structure
- Common Terminology
- Organized Communications Systems
- Coordinated Resource Management

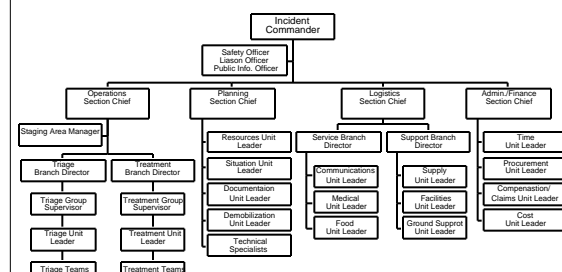
ICS and DMAT CA-11

- Structure for all Deployments
- Used for Training Exercises
- Not the Management Structure used for Daily Team Operations

Components of ICS

- Incident Commander (Manager)
- Operations Section
- Logistics Section
- Planning Section
- Administrative/Finance Section

ICS Structure Chart



Basic ICS Concepts

- **Position Is a Job, Not an Individual Person**
- **Span of Control**
- **Chain of Command**
- **ICS Is a Dynamic Process**

Basic ICS Concepts , cont.

- **Position Is a Job, Not an Individual Person**
 - Responsibilities may be delegated as more resources become available
 - Command may be passed to more qualified personnel as they arrive

Basic ICS Concepts , cont.

- **Span of Control**
 - The number of subordinates that one person can manage effectively
 - Usually 3 - 7
 - Ideally 4 - 5

Basic ICS Concepts, cont.

- **ICS Is a Dynamic Process**
 - Can adapt to a wide range of events
 - Can adapt to changes during the course of an event
 - Is designed to anticipate needs

Organizational Structure

- **Five Basic Elements**
 1. Incident Commander (Manager)
 2. Operations
 3. Logistics
 4. Planning
 5. Administration

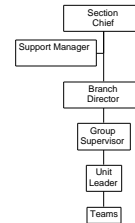
Incident Commander

- **DMAT Unit Commander**
- **Responsible and Accountable for All Aspects of the Incident or Events.**
- **Directly Responsible for Functions in the ICS That Are Not Delegated.**

Management Staff

- **Report Directly to the Incident Commander**
 - Liaison Officer
 - Public Information Officer
 - Safety Officer

Section Organization



Operations Section



Operations Section

- **Coordinates and Manages Tasks Needed to Accomplish the Mission Objectives**
 - Medical Care
 - Public Health

Operations Section, cont.

- **Usually Managed by an Ops Chief, a Physician and a Head Nurse**
- **Can Vary Tremendously Depending on DMAT Mission**

Operations Section, cont.

- **Divided into Three Branches**
 - Triage
 - Treatment
 - Transportation

Operations Section, cont.

- **Detailed Organization of Medical Operations is Beyond the scope of this Class.**
- **Additional Training Will be Done, Particularly During Field Exercises and using the On-Line Modules.**

Logistics Section



Logistics Section

- **Supports All Elements of the ICS**
 - Communications Unit
 - Food & Water Unit
 - Supply Unit
 - Facilities Unit
 - Security Unit
 - Ground Support Unit

Logistics Section, cont.

- **Communications Unit**
 - **Establishes and Maintains Communications Networks**
 - *Tactical*
 - *Regional*
 - *Long Distance*
 - **Tracks and Maintains Communications Equipment**

Logistics Section, cont.

- **Food & Water Unit**
 - Provides Food and Potable Water for DMAT personnel

Logistics Section, cont.

- **Supply Unit**
 - **Requests Personnel**
 - **Orders and Stores;**
 - Medical Equipment and Supplies
 - Other Equipment and Supplies
 - **Maintains Inventories**

Logistics Section, cont.

- **Facilities Unit**
 - Establishes Site Layout and Operates DMAT Facilities

Logistics Section, cont.

- **Security Unit**
 - Provides Safeguards for the Protection of DMAT Personnel, Facilities and Property from Loss or damage

Logistics Section, cont.

- **Ground Support Unit**
 - Auxiliary Power
 - Fuel
 - Transportation
 - Vehicle Maintenance

Planning Section



Planning Section

- **Devises Long and Short Term Plans**
- **Maintains Mission Status Boards**
- **Tracks Resources**

Planning Section, cont.

- **Resources Unit**
- **Situation Unit**
- **Document Unit**
- **Demobilization Unit**
- **Technical Advisors**

Planning Section, cont.

- **Resources Unit**

- Maintains Check-in List of Resources
- Prepares and Maintains Resource Status Information
 - ICS Form 219 (“T” Cards)

Planning Section, cont.

- **Situation Unit**

- Collects and Organizes Information
 - Weather
 - Personnel Assignments
 - Strike Teams & Task Forces
- Maintains Display Boards of Key Information

Planning Section, cont.

- **Document Unit**

- Maintains and Stores all Forms, Paperwork, Documents and Files related to the Incident
- Provides Duplication Services

Planning Section, cont.

- **Demobilization Unit**

- Assists the Incident Commander and the Logistics Section Chief in Developing Demobilization Plans and Check-Out Procedures

Planning Section, cont.

- **Technical Advisors**

- Individuals with Special Knowledge or Expertise
 - Epidemiologists
 - Weather Specialists
 - Etc.

Administrative Section



Administrative Section

- **Maintains all Team/Mission Records related to the Deployment**
- **Is Responsible for Financial Records During and After Deployment**

Administrative Section, cont.

- Time Unit
- Compensation Claims Unit
- Cost Unit
- Procurement Unit

Administrative Section, cont.

- Time Unit
 - Keeps track of Days/Hour Worked
 - Submits Records for Payment

Administrative Section, cont.

- Compensation Claims Unit
 - Records and Submits Worker's Compensation Claims

Administrative Section, cont.

- Cost Unit
 - Collects Cost Data
 - Provides Cost Estimates

Administrative Section, cont.

- Procurement Unit
 - Manages all Financial Matters related to Vendor Contracts

Management Support Teams

- Provide Overall Support to DMAT Operations
- May be responsible for Multiple DMAT's at Large Incidents
- Two MST's within NDMS

Divisions/Sectors

- **Span of Control**
- **May be Geographically Remote**
- **May be Grouped by Function**
 - Triage
 - Treatment
 - Transportation

Strike Teams/Task Forces

- **Strike Team**
 - Specific Combination of the Same Type of Resources
- **Task Force**
 - Specific Combination of Different Types of Resources

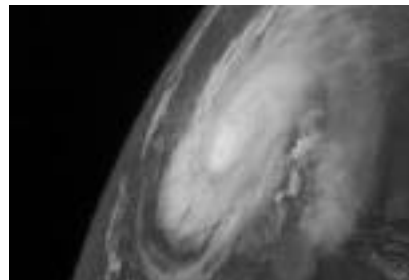
ICS Forms

- **Organizational Tools**
- **Assist in Preparing Action Plans and Daily Briefings**
- **Archived Information for Financial and other Reports**

Other Resources



Case Review - *Hurricane Marilyn 1995*



Practical Exercise

- **Organize Class into ICS Structure**
 - White Board
 - Vests
 - Clipboards
- **Scenarios**